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## **Supply chains**

### **Balancing efficiency and resilience**

**In association with**

**OXFORD  
BROOKES  
UNIVERSITY**

Supply chains are a fact of life for all of us. They are the manifestation of human collaboration, the ability to work together, and have been around from the moment we left our hunter-gatherer past behind us. Organisations and individuals depend on an ever more complex network of suppliers in the physical and digital world to get things done. But supply chains are not only the enabler – too often they are the vulnerable back door to an organisation. A point our adversaries have recognised for some time.

We are delighted to host this event with Oxford Brookes University, which focuses on managing supply chain risk by identifying who is critical to our business delivery, improving the efficiency of managing physical and digital suppliers, and helping small businesses become more secure. Because despite being the least likely to have the resources, time or knowledge to improve their digital resilience, small and micro businesses constitute so much of our supply chain. We will also explore why ensuring the integrity of our supply chain is a team sport and why collaboration is the best way to reduce the potential for our suppliers to be an inadvertent latter-day fifth column, undermining us from within.

All SASIG events operate under Chatham House Rule, and there is no charge to attend. Lunch and refreshments for the day are kindly provided by our hosts.

**Thursday 23 May 2024**

**9.30am to 3pm**

**Oxford**

# Chair

**Tarquin Folliss OBE** Vice Chairman, The SASIG

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**9.30am**      **Registration, coffee, and networking**

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**10am**      **Welcome and introductions**

**Tarquin Folliss OBE** Vice Chairman, The SASIG

**Dr Anna Cartwright** Associate Professor, Principal Lecturer in Accounting, Finance and Economics, Oxford Brookes University

**10.15am**      **Opening keynote: Striking the balance - efficiency and resilience in supply chains**

**Dr Anna Cartwright** Associate Professor, Principal Lecturer in Accounting, Finance and Economics, Oxford Brookes University

**Edward Cartwright** Professor of Economics, De Montfort University

Our keynote session explores the critical interplay between efficiency and resilience, offering actionable insights for sustainable growth. We'll explore proactive risk management techniques and how to cultivate a culture of collaboration to navigate disruptions effectively. We'll also delve into the nexus of efficiency and sustainability, aligning supply chain practices with environmental and social responsibility goals.

**10.45am**      **Panel session: Understanding your supply chain – who could kill your business?**

Facilitated by **Tarquin Folliss OBE** Vice Chairman, The SASIG

**Dr Amool Raina** Senior Manager, Production and Industrialisation, Oxford Space Systems

**Brian Nagle** Cyber Security Manager, Lloyds Banking Group  
A senior representative from **BlueVoyant**

Supply chains are integral to any business, but they also present risk. In today's digitally interconnected world, a supplier vulnerability can be exploited to attack a better-resourced organisation – cyber threat actors, whether criminals or state, have quickly recognised and exploited this. Understanding our supply chain and which part can do the most damage to our business is critical to managing risk, but given the multi-faceted nature of supply chains, that is easier said than done. Identifying which supplier has the potential to do the most damage to you has never been more challenging.

**11.15am**      **Ensuring resilience: End-to-end assurance in supply chain management**

A senior representative from **e2e-assure**

In this session, e2e-assure will uncover the challenges faced in supply chain management, from globalisation to demand volatility. They'll discuss critical components such as visibility, risk management, and technology integration, along with strategies for implementation.

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**12 noon**      **Tea, coffee, and networking break**

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**12.30pm**

**Future-proofing supply chains: Security, efficiency, innovation**

**David Fairnie** Principal Consultant Supply Chain Security, Risk Management and Resilience, EMEA, BSI

David will delve into the complexities of modern supply chains, highlighting the paramount importance of resilience, business continuity, and information security. He will outline actionable strategies for organisations to mitigate risks and navigate disruptions by identifying vulnerabilities, leveraging innovative technologies, and adopting sustainable practices. Key focuses include diversification of supply sources, integration of cybersecurity measures, and implementation of predictive analytics for informed decision-making.

By fostering a culture of resilience and employing cutting-edge solutions, businesses are guided on a path to survive and thrive amidst challenges. This comprehensive approach ensures that organisations can achieve and maintain competitive advantages through enhanced supply chain efficiency and security, setting a new standard for operational excellence in the digital age.

**1pm**

**A new way to understand and address third-party risk management**

**Haydn Brooks** CEO, Risk Ledger

In this session, Haydn will explore three supply chain types and associated CIA risks, navigate challenges such as cascading risks, explain how to discuss TPRM with the board and uncover ecosystem threats like concentration risks. In addition, he will explain how community collaboration can be the difference between a successful and an unsuccessful TPRM programme. This will be underpinned with actionable takeaways and tips on what you can do today.

**1.30pm**

**Panel session: Helping SMEs to help themselves**

Facilitated by **Tarquin Folliss** OBE Vice Chairman, The SASIG

**Helen Barge** Cyber Security Representative, Federation of Small Businesses

**Tom Russell** Head of System Engagement, NHS England

**Chris White** Police Detective Inspector, Head of Cyber & Innovation, South East Cyber Resilience Centre

**Dr Ismini Vasileiou** Associate Professor in Information Systems & Director, East Midlands Cyber Cluster

This panel session will explore actionable strategies for empowering small and medium-sized enterprises (SMEs) to excel in supply chain management. Our panellists will discuss tailored solutions, technology integration, capacity building, collaboration, and regulatory support. We'll delve into strategies for SMEs, leveraging technology, training initiatives, information sharing and collaborative partnerships.

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**2.15pm**

**End of meeting and networking lunch**

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# About



## The Security Awareness Special Interest Group (SASIG)

SASIG is a subscription-free networking forum, membership now represents thousands of organisations of all sizes from across the world and from all sectors, public and private. Its 9,700+ membership is drawn from CIOs, CISOs and their staff with responsibility for cybersecurity within their organisations. Professionals from other disciplines (risk, HR, legal, supply, etc.) and representatives from government, law enforcement and academia are also being increasingly welcomed at events. The Chatham House Rule is strictly enforced and universally respected at all meetings, and vendors and the Press are routinely excluded. Thus, the level of debate is extraordinarily revealing and rewarding.

SASIG has a members' website at [www.thesasig.com](http://www.thesasig.com). Please register here for membership.

## With thanks to our Supporters...



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